

Subject: Letter of Recommendation for Mr. Max Muster

To whom it may concern:

Max Muster has been working under my supervision on his thesis for two years. His responsibilities include establishing and performing various quantitative RT-PCRs and ELISA tests, interpreting and analyzing data. Mr. Muster has a rare blend of top research, analytical, and interpersonal skills. I was quite impressed by his ability to complete all work assigned to him on time. He presented our results at several international meetings. His findings contributed significantly to a paper published in Transplantation Proceedings. Other papers are in process. During a clinical practical in our department he assisted in several major operations including pancreas and liver transplantations. I am pleased to say that Mr. Muster is a team player, and a kind and cooperative individual. With his skills, he will be an outstanding doctor and a credit to the clinic he attends. I highly recommend him for whatever position he may decide to take up next.

Sincerely,

Professor Dr. med. Christoph Chef